

**Caution:** This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

**Sent:** 9/26/2024 1:38:20 PM  
**From:** Graham Carter <graham.carter@flocksafety.com>  
**To:** "Wendy"  
**Cc:** "Hailey" , "Mark" , "Jeffrey"  
**Bcc:**  
**Importance:** Normal  
**Subject:** Re: FW: Permit Application 0424-NSV-0053:  
Encroachment Policy Exception Needed  
**Attachments** [image001.jpg](#) , [image002.jpg](#) , [image003.png](#)  
: , [image004.png](#)

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Hello Wendy,  
[@Hailey Spessard](#) have we ever talk to the Benicia team about relocating the camera? If not, Wendy, do you think we could find another location for this that is NOT cal trans? Then I can calculate that pretty easily.

Best,  
Graham

On Thu, Sep 26, 2024 at 1:33 PM Wendy Stratton-Monahan <[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)> wrote:

It does make sense. This camera has been in permitting for quite some time. The permitting was via CalTrans, and at last notice, they had denied installation, so we continue to be without the 51<sup>st</sup> camera in operation. Being that no new installation location has been designated, and I am not sure when that will happen, perhaps we can adjust the current (and past) billing for this camera to reflect as a credit, and then not charge until it is operational. I think otherwise, it is going to be difficult to calculate the "free time" we are due.

Wendy Stratton Monahan  
Management Analyst II/PD PIO

Benicia Police Department  
200 East L Street

Benicia, CA 94510  
707-746-4306



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**From:** Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>

**Sent:** Thursday, September 26, 2024 1:06 PM

**To:** Wendy Stratton-Monahan <[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)>; Hailey Spessard <[hailey.spessard@flocksafety.com](mailto:hailey.spessard@flocksafety.com)>

**Cc:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>; Jeffrey Lents <[jeff.lents@flocksafety.com](mailto:jeff.lents@flocksafety.com)>

**Subject:** Re: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Hello Wendy,

Moving billing to BCC.

Hailey actually nailed it. The contract is actually set up for the first camera to be validated and was a 5 year Co-term merging all the contracts together. . This means once the first camera goes in the ground, the billing starts. What I show currently is we are waiting on the permitting party to send back a thumbs up. [@Hailey Spessard](#) can you tell us who that party is?

What we usually do in an instance like this is if a camera is taking a long time we can just give you that time for free at the end of the contract. That way you aren't paying for something you didn't get to use fully. If that makes sense?

Best,

Graham

On Thu, Sep 26, 2024 at 11:58 AM Hailey Spessard <[hailey.spessard@flocksafety.com](mailto:hailey.spessard@flocksafety.com)> wrote:

Hey Wendy -

Let me loop in your CSM [@Graham Carter](#) as well as our Billing Team [@Billing Team](#) to assist here!

Team, please see Wendy's question, below -

*"I received our annual bill for FLOCK cameras, and am wondering why we are being charged for service for the camera that has yet to be installed?"*

I'm assuming this is because their contract terms may be to bill at first camera validated (which is why they received a bill even though they have one outstanding camera on their contract [REDACTED] but I wanted to confirm with y'all here.

Thank you,

On Thu, Sep 26, 2024 at 1:51 PM Wendy Stratton-Monahan  
<[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)> wrote:

Hailey,

I received our annual bill for FLOCK cameras, and am wondering why we are being charged for service for the camera that has yet to be installed?

Wendy Stratton Monahan  
Management Analyst II/PD PIO

Benicia Police Department  
200 East L Street

Benicia, CA 94510  
707-746-4306



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**From:** Hailey Spessard <[hailey.spessard@flocksafety.com](mailto:hailey.spessard@flocksafety.com)>  
**Sent:** Monday, September 9, 2024 6:43 PM  
**To:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>  
**Cc:** Wendy Stratton-Monahan <[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)>; Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>  
**Subject:** Re: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Howdy All -

Nice to virtually meet you!

It looks like we only have one outstanding camera [REDACTED] to get permitted and installed for you.

Unfortunately we were unable to get those requested as-builts for this pole, however, a Flock Technician went out and took the needed measurements of the pole.

Those measurements and images have been sent to our permitting vendor to complete the CalTrans required structural analysis for this location.

This should take ~1-2 weeks to complete, then we can get that over to CalTrans so that they can continue their review of this permit request.

I will keep you updated here as this location progresses but please feel free to refer to your [Google Tracker](#) (location details) and your [Deployment Tracker](#) (real-time updates) in the meantime.

Thank you!

On Fri, Aug 16, 2024 at 2:01 PM Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)> wrote:

Hello,

I hope you are having a fantastic Friday! Due to a restructuring within our team, [@Hailey Spessard](#) will be taking over your account. You can reach out to her with any questions. You're in great hands!

We followed up with CalTrans on 8/14 asking for the as-builts again. We are pending a response.

Cameras pending permit:

- [REDACTED]

Cameras In Service:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Best Regards,  
Melissa

On Thu, Aug 1, 2024 at 10:21 AM Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)> wrote:

Good Morning,

I hope you are having a wonderful Wednesday.

Our permitting team received comments from CalTrans requesting structural calculations to be run off of their as-builts. We have requested the as-builts from CalTrans and are pending them to be sent to us so we can have the structural calculations ran on them. We have not received them yet. We have sent 2 follow ups, the latest being today. I will keep you updated on when the as-builts are received and the structure has been completed, and we have resubmitted to CalTrans.

Please let me know if you have any questions.

Best Regards,  
Melissa

On Wed, Jul 3, 2024 at 4:07 PM Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)> wrote:

Thank you for the update.

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**From:** Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)>  
**Sent:** Wednesday, July 3, 2024 10:58 AM  
**To:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>  
**Cc:** Wendy Stratton-Monahan <[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)>; Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>  
**Subject:** Re: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Good Morning,

I hope you are having a wonderful Wednesday.

Our permitting team received comments from CalTrans requesting structural calculations to be run off of their as-builts. We have requested the as-builts from CalTrans and are pending them to be sent to us so we can have the structural calculations ran on them. I will keep you updated when that has been completed and we have resubmitted to CalTrans.

Please let me know if you have any questions.

Best Regards,  
Melissa

On Thu, Jun 6, 2024 at 1:45 PM Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)> wrote:

Thanks for the update.

*Mark Menesini*

Interim Chief of Police

Benicia Police Department

200 East L Street

Benicia, CA 94510

(707)746-4262



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**From:** Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)>

**Sent:** Thursday, June 6, 2024 12:40 PM

**To:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>; Wendy Stratton-Monahan <[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)>

**Cc:** Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>

**Subject:** Re: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Hello,

I hope you are having a great Thursday!

Camera #50 is still going through the permitting process with CalTrans. We followed up on 5/29, and they advised that they are still reviewing. I will keep you updated on the progress.



Please let me know if you have any questions.

Best Regards,

Melissa

On Fri, May 10, 2024 at 9:01 AM Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)> wrote:

Good Morning,

I hope you are having a fantastic Friday!

We have resubmitted to CalTrans, and it is going through their review process. I will keep you updated on the progress.

Please let me know if you have any questions.

Best Regards,

Melissa

On Wed, May 8, 2024 at 3:30 PM Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)> wrote:

Thanks Wendy. Great Job.

*Mark Menesini*

Interim Chief of Police

Benicia Police Department

200 East L Street

Benicia, CA 94510



(707)746-4262



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**From:** Luis Martinez <[luis.martinez@flocksafety.com](mailto:luis.martinez@flocksafety.com)>  
**Sent:** Wednesday, May 8, 2024 12:58 PM  
**To:** Wendy Stratton-Monahan <[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)>; Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)>; Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>  
**Cc:** Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>; Derek Porcella <[derek.porcella@flocksafety.com](mailto:derek.porcella@flocksafety.com)>; Erica Anderson <[erica.anderson@flocksafety.com](mailto:erica.anderson@flocksafety.com)>  
**Subject:** Re: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Thanks Wendy!

We will forward to Caltrans.

--

**Luis Martinez**

Manager, Permitting

[luis.martinez@flocksafety.com](mailto:luis.martinez@flocksafety.com)

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 5626317008  [flocksafety.com](http://flocksafety.com)

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**From:** Wendy Stratton-Monahan <[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)>  
**Date:** Wednesday, May 8, 2024 at 12:57 PM  
**To:** Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)>, Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>  
**Cc:** Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>, Luis Martinez <[luis.martinez@flocksafety.com](mailto:luis.martinez@flocksafety.com)>, Derek Porcella <[derek.porcella@flocksafety.com](mailto:derek.porcella@flocksafety.com)>, Erica Anderson

<[erica.anderson@flocksafety.com](mailto:erica.anderson@flocksafety.com)>

**Subject:** RE: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

Good afternoon. I am not sure if you need this, but here is a stamped copy of the NOE that was recorded with Solano County this morning.

Wendy Stratton Monahan  
Management Analyst II

Benicia Police Department  
200 East L Street

Benicia, CA 94510  
707-746-4306



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**From:** Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)>

**Sent:** Friday, April 26, 2024 8:27 AM

**To:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>; Wendy Stratton-Monahan <[WMonahan@ci.benicia.ca.us](mailto:WMonahan@ci.benicia.ca.us)>

**Cc:** Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>; Luis Martinez <[luis.martinez@flocksafety.com](mailto:luis.martinez@flocksafety.com)>; Derek Porcella <[derek.porcella@flocksafety.com](mailto:derek.porcella@flocksafety.com)>; Erica Anderson <[erica.anderson@flocksafety.com](mailto:erica.anderson@flocksafety.com)>

**Subject:** Re: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Good Morning!

I hope you are having a fantastic Friday.

CalTrans has notified us that the local agency in this case the City has to actually file the CEQA Exemption with the California Clearinghouse.

EBI has completed the CEQA Notice of Exemption (NOE). Please sign or have Public Works sign it and send us a copy. There is a date highlighted in yellow that needs to be updated when it is submitted. Let us know the date in

which they submit to the clearing house. Then we can resubmit to CalTrans with the signed NOE.

Please let us know if you have any questions.

Best Regards,  
Melissa

On Thu, Apr 11, 2024 at 12:24 PM Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)> wrote:

Hello,

I hope you are having a great Thursday!

I wanted to provide you with an update regarding camera [REDACTED]  
[REDACTED] with CalTrans.

Flock permitting is working to address the comments received from CalTrans D4. For the resubmittal, our permitting team is working on the Policy Exception Letter, CEQA exemption, and revised site plans.

We have submitted the request to EBI (environmental consultant) to prepare and submit the CEQA exemption on Benicia's behalf. EBI said it would take about 2 - 3 weeks to prepare the exemption application. Once it is prepared, they then have to post the CEQA exemption application to the California State Clearinghouse for 30 days to allow other agencies to review and comment if they have any concerns. Once the 30 days is up, EBI will produce a CEQA exemption document that we will then resubmit to CalTrans along with the policy exception letter and the revised site plans. CalTrans will then review.

Please let me know if you have any questions.

Best Regards,  
Melissa

On Thu, Mar 14, 2024 at 4:08 PM Melissa Barker-Solsbery  
<[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)> wrote:

Hello Lt Menesini and Wendy,

I hope you are doing well.

I wanted to provide you with an update that our permitting team is still working with CalTrans and EBI regarding the NEPA (National Environmental Protection Act) and CEQA (California Environmental Quality Act) requirements for the Policy exception. We are slowly getting clarification on what documentation and steps are needed. I will keep you updated on the progress and if anything is needed from you.

Please let me know if you have any questions if you have any questions or concerns.

Best regards,

Melissa

On Mon, Mar 4, 2024 at 1:04 PM Melissa Barker-Solsbery  
<[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)> wrote:

Hi Wendy,

Thank you so much. I've updated our records and will make sure you have copied the updates going forward.

Best Regards,

Melissa

On Mon, Mar 4, 2024 at 12:01 PM Irma Widjojo  
<[IWidjojo@ci.benicia.ca.us](mailto:IWidjojo@ci.benicia.ca.us)> wrote:

Of course...sorry. My email is [wmonahan@ci.benicia.ca.us](mailto:wmonahan@ci.benicia.ca.us)

Wendy Stratton Monahan  
Management Analyst II

Benicia Police Department  
200 East L Street

Benicia, CA 94510  
707-746-4306



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**From:** Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)>  
**Sent:** Monday, March 4, 2024 9:47 AM  
**To:** Irma Widjojo <[IWidjojo@ci.benicia.ca.us](mailto:IWidjojo@ci.benicia.ca.us)>  
**Cc:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>; Graham Carter  
<[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>  
**Subject:** Re: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Hello Wendy,

Thank you so much for notifying me. Of course. I will update our records. Can you please confirm for me the best email for you? It looks like I am still getting the email from Irma's email address.

Thank you so much!

Best regards,  
Melissa

On Mon, Mar 4, 2024 at 9:58 AM Irma Widjojo  
<[IWidjojo@ci.benicia.ca.us](mailto:IWidjojo@ci.benicia.ca.us)> wrote:

Melissa,

Irma is no longer with the City of Benicia, and I am now in her position. Can you please remove Irma as your contact and include me so that I don't miss these emails?

Many thanks.

Wendy Stratton Monahan  
Management Analyst II

Benicia Police Department  
200 East L Street

Benicia, CA 94510  
707-746-4306



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**From:** Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)>  
**Sent:** Wednesday, February 28, 2024 2:16 PM  
**To:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>; Irma Widjojo <[IWidjojo@ci.benicia.ca.us](mailto:IWidjojo@ci.benicia.ca.us)>  
**Cc:** Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>  
**Subject:** Re: FW: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Hello Lt

Menesini,

I hope you are doing well.



Flock permitting is working to address the comments from CalTrans, including the NEPA requirement.

Flock's permitting team met with the consulting firm EBI to review the NEPA (National Environmental Protection Act) and CEQA (California Environmental Quality Act) requirements for the Policy exception from CalTrans D4.

CalTrans has informed us that the CEQA report has to be done in the City's name. We will need confirmation from your City's public works that they would like EBI to do the CEQA report or if the City would like to do the report as it will be in their name.

Could you please advise if your public works will do the CEQA report or if we should ask EBI to proceed on the City's behalf?

Please let me know if you have any questions.

Best Regards,

Melissa

On Mon, Feb 5, 2024 at 2:15 PM Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)> wrote:

Thanks for the quick response. I appreciate it.

---

**From:** Melissa Barker-Solsbery <[melissa.barker-solsbery@flocksafety.com](mailto:melissa.barker-solsbery@flocksafety.com)>

**Sent:** Monday, February 5, 2024 12:57 PM

**To:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>

**Cc:** Graham Carter <[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)>



**Subject:** Re: FW: Permit Application 0424-NSV-0053:  
Encroachment Policy Exception Needed

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Hello Lt

Menesini,

Thank you so much for sharing this. I touched base with my permitting manager, Derek. He will be reviewing and working on the encroachment policy exception that is needed. This may take several weeks. He typically has to reach out to CalTrans to get clarification as well. I will keep you updated on the progress or if they have any questions for you.

Best Regards,  
Melissa

On Mon, Feb 5, 2024 at 10:53 AM Graham Carter  
<[graham.carter@flocksafety.com](mailto:graham.carter@flocksafety.com)> wrote:

Let me tag in our PM. [@Melissa Barker-Solsbery](#) I believe this request pertains to [THIS](#) project. Could we take a look at the below question? (copying and pasting to save time.)

"Hi

*I have recently been assigned as the permit writer for Permit Application #0424-NSV-0053. After review of the permit application, it has been determined that an Encroachment Policy Exception is needed in order to perform your scope of work (Installation of 1 license plate reading cameras on Hwy 780 in the city of Benicia, ) in our State Right-of way. Please submit to me a letter requesting for an Encroachment Policy Exception using the provided attached template and instruction guidelines. I've also attached a copy of the permit application and plans you provided for the application for your reference. Upon receipt of the Encroachment Policy Exception*

*letter, a review team will determine whether the request is acceptable.*

*In addition to the Encroachment Policy Exception letter, I have just the permit application package for our functioning units to review and comment.*

*If there should be any question, please feel free to contact me.*

*Thanks,*

*Soratha Sing*

*Transportation Engineer*

*510-520-0853"*

**Graham Carter**

**Senior Customer**

**Success Manager**

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415-329-1307 [flocksafety.com](http://flocksafety.com)

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**Join me for a live training session!**

Tuesday 4:00-5:30pm CT

Thursday 11:00am-12:30pm CT

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On Mon, Feb 5, 2024 at 9:49 AM Mark Menesini  
<[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)> wrote:

Graham,

This is a very complex request from the state. Is this something your team handles as part of the permit process?

-

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**From:** Michael Greene <[MGreene@ci.benicia.ca.us](mailto:MGreene@ci.benicia.ca.us)>  
**Sent:** Friday, February 2, 2024 1:17 PM  
**To:** Mark Menesini <[MMenesini@ci.benicia.ca.us](mailto:MMenesini@ci.benicia.ca.us)>; Edward Criado <[ECriado@ci.benicia.ca.us](mailto:ECriado@ci.benicia.ca.us)>  
**Subject:** Fwd: Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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Sent from my iPad

Begin forwarded message:

**From:** "Sing, Soratha@DOT" <[soratha.sing@dot.ca.gov](mailto:soratha.sing@dot.ca.gov)>  
**Date:** February 2, 2024 at 1:09:55 PM PST  
**To:** Michael Greene <[MGreene@ci.benicia.ca.us](mailto:MGreene@ci.benicia.ca.us)>, [derek.porcella@flocksafety.com](mailto:derek.porcella@flocksafety.com)  
**Subject:** Permit Application 0424-NSV-0053: Encroachment Policy Exception Needed

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-

Hi

-

I have recently been assigned as the permit writer for Permit Application #0424-NSV-0053. After review of the permit application, it has been determined that an Encroachment Policy Exception is needed in order to perform your scope of work (Installation of 1 license plate reading cameras on Hwy 780 in the city of Benicia, ) in our State Right-of way. Please submit to me a letter requesting for an Encroachment Policy Exception using the provided attached template and instruction guidelines. I've also attached a copy of the permit application and plans you provided for the application for your reference. Upon receipt of the Encroachment Policy Exception letter, a review team will determine whether the request is acceptable.

-

In addition to the Encroachment Policy Exception letter, I have just the permit application package for our functioning units to review and comment.

-

If there should be any question, please feel free to contact me.

-

Thanks,

-

Soratha Sing

Transportation Engineer

510-520-0853

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**Melissa Barker-**

**Solsbery**

**Project Manager**

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7209854860 flocksafty.com

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**Melissa Barker-**  
**Solsbery**  
**Project Manager**

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7209854860 [flocksafety.com](https://flocksafety.com)

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**Melissa Barker-**  
**Solsbery**  
**Project Manager**

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7209854860 [flocksafety.com](https://flocksafety.com)

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**Melissa Barker-**  
**Solsbery**  
**Project Manager**

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7209854860 [flocksafety.com](https://flocksafety.com)

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Melissa Barker-  
Solsbery  
Project Manager

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7209854860 flocksafety.com

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Melissa Barker-  
Solsbery  
Project Manager

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7209854860 flocksafety.com

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**Melissa Barker-**  
**Solsbery**  
**Project Manager**

7209854860 [flocksafety.com](https://flocksafety.com)



**Melissa Barker-**  
**Solsbery**  
**Project Manager**



 [7209854860](tel:7209854860)  [flocksafety.com](https://flocksafety.com)





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**Melissa Barker-**  
**Solsbery**  
**Project Manager**



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 [7209854860](tel:7209854860)  [flocksafety.com](https://flocksafety.com)

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**Melissa Barker-Solsbery**  
**Project Manager**



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**Melissa Barker-Solsbery**

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**Hailey Spessard**  
Project Manager - Core



[flocksafety.com](https://flocksafety.com)

Due to volume, please allow 2-3 business days for a response

Book Time with Me



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**Hailey Spessard**  
Project Manager - Core



[flocksafety.com](https://flocksafety.com)

Due to volume, please allow 2-3 business days for a response

Book Time with Me

flock safety

#SolvedStories

**Suspect accused  
of stealing \$3,400 worth  
of Lululemon merchandise  
is apprehended.**



● SAN FRANCISCO, CA

SFPD

## Public Records Exemptions

Enclosed please find a copy of the response documents for your public records request. The following information is provided to explain the process employed to review and produce the response documents.

| Reason | Description | Pages |
|--------|-------------|-------|
|--------|-------------|-------|